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FOURTH REPORT ON PROGRESS IN MANCHURIA TO 1934

57 The South Manchuria Railway

The South Manchuria Railway Company has played an important part in the development of Manchuria. Indeed the story of this corporation is, to a great extent, the story of the progress in Manchuria after the Russo-Japanese war.

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59 S. M. R. Finance

The authorized capital of the Company was originally \$200,000,000, of which the equivalent of \$100,000,000 was furnished by the Japanese Government by turning over to the Company all its property in railways and coal mines and their appurtenances, which had been transferred from Russia by the Treaty of Portsmouth. The other half was offered for subscription to the Chinese Government and the Japanese and Chinese public when the Company was formed in 1906, but this offer was not accepted by the Chinese. With the necessary develorment of its activities, especially after the European war, the Company in 1920 increased its capitaliza ion from \$200,000,000 to \$440,000,000. The Government again increased its holdings by \$120,000,000, or half of the increased capital, by taking over three debentures issues which the Company had floated on the London market: \$4,000,000 at five per cent., \$2,000,000 at five per cent., and \$6,000,000 at four and one-half per cent. interest, totaling \$12,000,000. At the general meeting held on March 6, 1933, the Company increased its capital from \$440,000,000 to \$800,000,000. The Government also increased its holding by half of the increased capital, leaving the other half to the general public.

The Company was originally authorized to issue debentures to the amount of the unpaid share capital belonging to other than Government holders. Py Imperial Ordinance No. 4, of 1910, this amount could be increased to twice the amount of all paid-up share capital, but could not exceed the amount of the authorized capital.

The financial policy of the Company in the first stage was to raise funds for its undertakings by issuing debentures rather than by floating new shares. Finding the most favorable market in London, four issues of debentures, aggregating \$14,000,000 were floated there in succession during the four years ending January 3, 1911. Of these debentures, \$12,000,000 were, as previously stated, taken over in 1922 by the Government in payment for its holdings of share capital, and the remaining \$2,000,000 was again taken over by the Government when the first payment of the increased capital was called in 1933.

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Since 1917 debentures of the Company have been mostly issued in Japan. The debenture issues for the last twenty-six years up to March 31, 1932, aggregated \$800.434,000, of which \$410,907,000 had been redeemed, leaving \$389,527,000 outstanding.

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门へ一切有然道の独物の南流州然治一年在せらる 多年祭在 判長教立治群日本川の大行は強済的大府的 発車を替す多作る様の経済ののは、様相でしてある現け縁を 第一十三十分於京皇司之文全府院四日聖韓之命官己 福立にない教治所部はおはかい中北京の有高的在ために発立 中一部であるないながらは然下に手がかけるのかできた。 こ、必必要務に下過去がおりまるなるなどと手も無好して来なした 八教育のは道 線に関して、おかなかみの人の社に対して万里でし あるな大人は見食を清望十月日が一相らて有かのある。 禁局衛州小政府中田庙主祭道於於食在江京大部大的力能与 了 福里的在黎岡山門都大衛我的原於在其所然一推主心 RETURN TO ROOM 361 Fr. 2 copper of the my 2 th p. p. 2 th (12) Th

以名の改金日依日降保される 前部諸鉄道の全財産及以をきれる上記借入全 網額は南浦州鉄道林弘的-山海衛線(打房山)直交線及以その所展送)か上輸送事業の初と含め一奉天一海倫線、孝天一海倫線、北南一日兄溪線、北南一沿衛線、北京一日日溪線、北南一沿龍線、四千街

の鉄道契約の报告日かく降みされる。 教了は前院會社の信人をか法有文をと問はある 春天-山浦関院中東大舎社信人舎と問はある るのに人要を資金を下、同い政府から於めるれる。 関家を福保とよる東大文舎社の信人舎を信べる 前部不予記録直の収在から支福は川る春天-出油 相談の上決衛する之に関して支払が人思すの場合のはは に関うる情に情務とはあるが対の第三者との国の鉄道

20.3

如大事務課人等事

該曹總見積金額は一倍圖る為為人是等請線の建海倫鉄道線の建設契約を與人是等為人是等請線の建國門江鐵道線投法一路爾事鉄道線、大綱一員門江鐵道線投資縣以會在八款化一

ち南尚州鉄道のり大百萬圓と信一気と又前記以布は天宝山一圖們整便鉄道と買收言は要可致化一圖門江鉄道を建設了に高川園

その想監督に任命之たたと他美官治氏が能力致道行政官とう働いる来た字他美官治氏が成者在你了三月百該之立當會在に多年付此の契約に妻い了國有鉄路目が南河鉄道株職便鉄道の題智弘満州鉄道に奉記しい

のある次に掲げる園は、この重要なる事務所の組織を不する

國有鉄路司

衛員首及给與我一衛首等 旅布權巡標 解送部 一個格難送縣 不毀難送罪 一点語等 原常及機械工事部一機械工事課 一管東土等部一工木達、東珠 禁道禁骨者 第三號

國有鉄路司の本社は秦天に設けられ、一九三三年 三月一日を以了教務を開始し有清州鉄道、北海鉄 道との他の鉄道線と間滑な連絡をきづきし上げた 國有鉄路司はまた國産物資及の外來物資の原

No.94

會計及给與我一衛首課 信物輸送課人旅客輸送課 **光路蘇芝縣** 是語等 一項為及機械工事部一機械工事課 一管東土等部一土木達等 祭道籍帶者 第一號

國有疾路司はまた國産物資及の外來物質の原」道との他の鉄道線と圆滑な連絡を手づきし上中た三月一日を以て執務を開始し南清州鉄道、北海鉄國有鉄路司の本社は奉天に設けられ、一九三三年

輸に関して五室は取扱いる開始に旧部度の下に於て 行はいてわた差别待遇と全人散成した更に同制度下に 於了議合乃至整理模」の形で質物にないいとわた所切視力 痰止された高旧間度の下にあっては全く無視されていた

鉄道線路及い車輛の改良し着き追から、 療江に かけれた橋も馬も山軍に破擾されて日本軍が確急係 理を施したまうになってみたが、いし水人的な鉄橋にかべられた そろその工事はは別國政府の保護した門户開放政策

にしたかっていいのロターは、マンスをはだに請えはいせん 鉄道職員に関ういは旧制度時代には物計三十半日人 ーには、古りしてい、小りの各場に三万五千名の職員と 産用うれて即ち一キロメートに対し十一人の勘定にはる 新問理になったとの様に多数の職員をは無し ながちに國有鉄路司は根等の人とう職首す ることもせず、その産地や信見銀はうこくと定期的に支持つて Co. これは旧制度時代に養了見れに支持不實行と い著し、対照、を不するである

(实验练一七元元五)

○ にはははははははない、ように、「中心はははははははい、 ○尾式空配内ノロバート・ロ・ティーズ少配コリス 手シタルモノテルコトラ門関ス。

一九四大年、昭和二十一年、八月二十二日

原旗工程中的合

氏名 エドワード・ヨ・コケガン (認名)

H . A . D . 3 11 1

壁入 ウィリヤム・ロ・ブラウト(記名)

百分へ、ロバート・ティーズへ、下記会員のテ切合 □即亞部局文學吞與 o 4 100元 0 项目 1 '= 「 1 元 三日年マテノ公司司犯衛四犯告」一九三四年六月前

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FOURTH REPORT ON PROGRESS IN MANCHURIA TO 1934

81 Management of State Railways Entrusted to S.M.R.

Simultaneously with the establishment of the State Railway system, the Manchoukuo overnment felt that it was imperative to unify those existing lines entailing loss accounts owing to their diverse management with a view to promoting economic and technical efficiency, and that it was most appropriate to assign the operation and management of the whole of the State railways to the South Manchuria Railway Company which possesses a long and continued experience of railway operation in Manchuria. Such an arrangement would also be mutually advantageious in settling the enormous amount of the new State's indebtedness to that company in connection with the several railway lines financed and constructed by the company in the past. Finally, the Manchoukuo Government enterned into a contract with the South Manchuria Railway Company, commissioning the latter to take charge of the operation and management of the State railways of Manchoukuo, and the Communications Department of the Manchoukuo Government published a statement on March 1, 1933. giving the substance of the contract as follows:

"The Government of Manchoukuo has decided to fix the total amount of obligations relative to the railways already opened to traffic due to the South Manchuria Railway Co. at G. ¥ 130,000,000, the railways involved being the Kirin-Changchun, Kirin-Tunhua, Kirin-Hailung, Ssupingkai-Tacman, Taonan-Angangchi, Taonan-Solun, Tsitsihar-Koshan, Hulan-Hailun (including a portion of the water transport enterprise on the Sungari River), Mukden-Hailung, and Mukden-Shanhaikwan (including the Tahushan-Tungliao line and its subsidiary harbours). The total of the said lean is to be secured on the entire property and receipts of the aforementioned railways whose management is to be entrusted to the S.M.R. Co.

"In respect of the claims and obligations relative to railways existing between the Manchoukuo Government and any third party other than the S.M.R., they shall be settled by the S.M.R. upon consultation with the Government. In case payment is required in connection with this matter, it shall be effected from the receipts of the aforementioned commissioned railways. The funds necessary for the redemption of the loan of the British and Chinese Corporation secured on the Mukden-Shanhaikwan line shall also be derived from the same source. That portion of the Mukden-Shanhaikwan line relating to the British and Chinese Corporation loan shall be excluded from the mortgage for the present railway contract pending the settlement of the said Corporation loan.

"In addition, the Government of Manchoukuo has granted to the South Manchuria Railway Co. the contract for the building of the TunhuaTumen-kiang Railway, the Lafa-Harbin Railway, and the Taitung-Hailun Railway lines. The total cost for the construction of these lines is estimated at G. ¥ 100,000,000.

"In the construction of the Tunhun-Tumenkiang Railway, the Manchoukuo Government, in view of the need of purchasing the Tienpaoshan-Tumen Light Railway, has borrowed the sum of G. & 6,000,000 from the S.M.R., and has also entrusted the management of the said Light Railway to the S.M.R."

In virtue of this contract, "the General Direction of State Railways"

() was established on March 1, by the S.M.R. and Mr. Kanji
Usami who had served in the company for many years as an able railway administrator was appointed Director-General. The following diagram shows the organization of this important office.

(Advisor Councillor (Administrative (Department ----- Document Office Personal Office Local Affairs Office (Accounting and Supply Department-----Accounts Office Purchasing 1 General Direction (Traffic Department --- Passenger Traffic Office of Goods State Railways Water Operating and Mechanical Engineering Department------Cperating Office Mechanical Engineering Office Engineering Department-----Civil Engineering and Architectural Office Electrical Engineering Office Railway Guard Department-----Office No. 1 Office No. 2

The Head Office of the General Direction of State Railways was established at Mukden and commenced its work on March 1, 1933. It set up harmonious interconnection with the Scuth Manchuria Railway line, North Manchuria Railway line and other lines. The General Direction also commenced to inaugurate equal treatment of freights on domestic and foreign goods, the discrimination maintained under the former regime being practically done away with. The additional tax on freights hitherto charged under the former

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regime in the form of "universal or consolidated tax" was also abolished. Improvement of the railway track and rolling stock, which were utterly neglected under the former regime, was steadily and gradually carried into effect. Railway bridges on the Nonni River destroyed by the forces of General Ma Chan-shan and temporarily repaired by the Japanese Army, were replaced by permenent iron bridges, the contract for which was given to the German firm, Lothar Marchs, in accordance with the Open Door Policy guaranteed by the Manchoukuo Government. Regarding the railway employees, these railways when under the former regime, employed thirty-five thousand persons for less than 3,000 britometres, i.e., il employees per kilometre. Although so many employees were not required under the new management, the General Direction did not discharge any of them and pays their wages and salaries promptly and regularly, in contract with the frequent default in payment of wages under the former regime.

(Doc. 1799b)

Statement of Official Procurement

I, "dward P. Honaghan, heroby certify that I am associated with the General Headquarters of the Supreme Commander for the Allied Powers, and that the attached document, IPS No. 1799, the Fourth Report on Progress in Hamburia to 1934, was obtained by me from Lt. Robert S. Teaze, ...TIS Document Section, in the conduct of my official business.

Signed at Tokyo on this

22nd day of .ugust 1946.

Witness: /s/ William C. Frout

/s/ Edward P. Honaghan

Investigator
Official Capacity
I.P.S.

I, Robert Teaze, hereby certify that .. TIS Document No. SA 10097, Item 1, described as follows:

"FOURTH R'TPORT ON PROGRESS IN MANICHURL. TO 1934", South Manchuria Railway Company, June 1934,

was obtained by me in the course of my official duties and on 10 Jun 19/16 was delivered to Mr. T. P. Monaghan of the International Prosecution Section.

Dato 22 Aug. 1946

ATIS Document Section